Flash Report Consolidated Basis Results for Fiscal 2021 (April 1, 2021-March 31, 2022) <under Japanese GAAP>

April 27, 2022

Company name: Stock listing: Code number: URL: Representative: Contact:

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(Figures of less than ¥1 million have been omitted.)

1. Consolidated Financial and Operating Results for Fiscal 2021 (April 1, 2021-March 31, 2022)

(1)Consolidated Operating Results

(Percentage figures represent changes from the same period of the previous fiscal year.)

	Net sales		Operating profit		Ordinary profit		Profit attributable	
							to owner	rs of
							parent	
	Millions of yen	%	Millions of ye	n %	Millions of yen	%	Millions of yen	%
Fiscal 2021	104,455	36.4	3,80	3 173.4	3,958	203.4	2,567	186.0
Fiscal 2020	76,601	(16.4)	1,4 <i>1</i>	3 (81.0)	1,304	(80.7)	897	(78.8)
(Reference) Comprehensiv		Fiscal 20 Fiscal 20	-)	5 million 8 million	233.9 (73.7			

				()			
	Earnings per share	Earnings per share after full dilution	Return on equity	Return on assets	Return on sales		
	Yen	Yen	%	%	%		
Fiscal 2021	65.96	—	1.7	2.0	3.7		
Fiscal 2020	23.06	—	0.6	0.7	1.8		
(Deference) Equity in profit of uppercedidated subsidiaries and accessisters) Eissel 2021 V million							

(Reference) Equity in profit of unconsolidated subsidiaries and associates:

Fiscal 2021 ¥— million Fiscal 2020 ¥— million

(2)Consolidated Financial Results

			Ratio of	
	Total assets	Net assets	shareholders' equity	Net assets per share
			to total assets	
	Millions of yen	Millions of yen	%	Yen
Fiscal 2021	208,294	151,028	71.4	3,819.41
Fiscal 2020	195,242	148,514	74.9	3,759.12

(Reference) Shareholders' equity: Fiscal 2021 ¥148,652 million

Fiscal 2020 ¥146,307 million

(3)Consolidated Statements of Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal 2021	2,934	(4,326)	821	62,396
Fiscal 2020	4,187	(10,982)	(4,885)	62,621

2. Dividends

	Dividends per share						
	End of first	End of first End of second End of third End of fiscal year		Total			
	quarter	quarter	quarter	End of liscal year	TOTAL		
	Yen	Yen	Yen	Yen	Yen		
Fiscal 2020	_	0.00	_	7.00	7.00		
Fiscal 2021	—	7.00	—	13.50	20.50		
Fiscal 2022(Forecasts)	—		_	—	_		

	Cash dividends	Ratio of cash dividends	Ratio of cash dividends	
	Casil dividends	to net income	to net assets	
	Millions of yen	%	%	
Fiscal 2020	272	30.4	0.2	
Fiscal 2021	797	31.1	0.5	
Fiscal 2022(Forecasts)				

(Note) The dividend forecasts of end of second quarter and fiscal year for fiscal 2022 are not decided.

3. Consolidated Financial Forecasts for Fiscal 2022(April 1, 2022-March 31, 2023)

(Percentage figures represent changes from the same period of the previous fiscal year.)

	Net sales		Operating profit Ordinary		Operating profit Ordina		Ordinary profit		Pro attribut owne	able to	Earnings per share
			parent								
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen		
First half of Fiscal 2022	65,000	37.6	2,300	(15.9)	2,200	(14.8)	1,450	(16.6)	37.26		
Fiscal 2022	140,000	34.0	5,200	34.6	5,000	26.3	3,500	36.3	89.93		

(Reference) Summary of Non-Consolidated Financial and Operating Results Non-Consolidated Financial and Operating Results for Fiscal 2021 (April 1, 2021-March 31, 2022)

(1)Non-Consolidated Operating Results

(Percentage figures represent changes from the same period of the previous fiscal year.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal 2021	76,774	46.5	2,327	45.1	2,606	21.9	11,158	510.6
Fiscal 2020	52,392	(10.9)	1,604	(77.2)	2,137	(68.3)	1,827	—
			Earnings per s	hare				
	Earnings per s	snare	after full dilution					
	Yen		Yen					
Fiscal 2021	2	286.71		_				
Fiscal 2020		46.96		_				

(2)Non-Consolidated Financial Results

	Total assets	Net assets	Ratio of shareholders' equity	Net assets per share
			to total assets	
	Millions of yen	Millions of yen	%	Yen
Fiscal 2021	182,709	136,317	74.6	3,502.49
Fiscal 2020	169,547	125,783	74.2	3,231.80

(Reference) Shareholders' equity: Fiscal 2021 ¥136,317 million Fiscal 2020 ¥125,783 million

1. Consolidated Financial Statements

(1) Consolidated Balance Sheets

		Millions of yen
	March 31, 2021	March 31, 2022
Assets		
Current assets		
Cash and deposits	4,002	4,997
Notes and accounts receivable - trade	19,019	23,082
Finished goods	12,147	17,431
Work in process	382	599
Raw materials and supplies	6,480	7,470
Accounts receivable - other	7,386	8,547
Short-term loans receivable from subsidiaries and associates	10,000	10,000
Deposits paid	58,618	57,399
Other	126	642
Allowance for doubtful accounts	(135)	(138)
Total current assets	118,028	130,033
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	8,620	8,616
Machinery, equipment and vehicles, net	24,865	26,705
Tools, furniture and fixtures, net	2,048	2,199
Land	35,348	36,627
Construction in progress	4,220	2,483
Total property, plant and equipment	75,103	76,632
Intangible assets		
Other	40	18
Total intangible assets	40	18
Investments and other assets		
Investment securities	745	563
Long-term loans receivable	0	0
Retirement benefit asset	365	400
Deferred tax assets	235	78
Other	723	567
Allowance for doubtful accounts	_	(0)
Total investments and other assets	2,070	1,610
Total non-current assets	77,214	78,261
Total assets	195,242	208,294

	March 31, 2021	Millions of yen March 31, 2022
Liabilities		March 51, 2022
Current liabilities		
Notes and accounts payable - trade	14,384	19,538
Short-term borrowings	12,086	16,726
Current portion of long-term borrowings	2,975	3,306
Accounts payable - other	4,705	4,406
Income taxes payable	320	1,001
Provision for repairs	566	601
Other	938	1,680
Total current liabilities	35,978	47,261
Non-current liabilities		
Long-term borrowings	7,084	6,143
Deferred tax liabilities	1,629	1,495
Retirement benefit liability	1,713	1,771
Provision for business restructuring	223	223
Other	98	369
Total non-current liabilities	10,749	10,003
Total liabilities	46,727	57,265
Net assets		
Shareholders' equity		
Share capital	8,769	8,769
Capital surplus	10,355	10,355
Retained earnings	131,337	133,359
Treasury shares	(4,536)	(4,537)
Total shareholders' equity	145,925	147,947
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	303	221
Deferred gains or losses on hedges	(70)	89
Foreign currency translation adjustment	(91)	147
Remeasurements of defined benefit plans	239	246
Total accumulated other comprehensive income	381	704
Non-controlling interests	2,207	2,376
Total net assets	148,514	151,028
Total liabilities and net assets	195,242	208,294

(2) Consolidated Statements of Operations and Consolidated Statements of Comprehensive Income Consolidated Statements of Operations

		Millions of yen
	Fiscal 2020	Fiscal 2021
Net sales	76,601	104,455
Cost of sales	68,487	94,165
Gross profit	8,114	10,290
Selling, general and administrative expenses		
Transportation costs	3,239	3,155
Salaries and bonuses	1,109	1,168
Retirement benefit expenses	57	39
Depreciation	106	87
Other	2,187	1,976
Total selling, general and administrative expenses	6,701	6,426
Operating profit	1,413	3,863
Non-operating income		
Interest income	178	169
Dividend income	34	30
Rental income from non-current assets	420	412
Gain on sale of investment securities	_	100
Other	149	162
Total non-operating income	783	875
Non-operating expenses		
Interest expenses	394	234
Loss on retirement of non-current assets	224	183
Taxes and dues	79	79
Foreign exchange losses	88	134
Other	104	148
Total non-operating expenses	891	781
Ordinary profit	1,304	3,958
Extraordinary income	1,001	
Gain on sale of investment securities	248	_
Total extraordinary income	248	
Extraordinary losses	210	
Extra retirement payments		61
Total extraordinary losses		61
Profit before income taxes	1,552	3,896
Income taxes - current	619	1,172
Income taxes - deferred	288	46
Total income taxes	907	1,218
Profit	645	2,677
Profit (loss) attributable to non-controlling interests	(252)	110
Profit attributable to owners of parent	897	2,567
		2,507

Consolidated Statements of Comprehensive Income

		Millions of yen
	Fiscal 2020	Fiscal 2021
Profit	645	2,677
Other comprehensive income		
Valuation difference on available-for-sale securities	2	(82)
Deferred gains or losses on hedges	(123)	185
Foreign currency translation adjustment	(23)	277
Remeasurements of defined benefit plans, net of tax	416	7
Total other comprehensive income	272	388
Comprehensive income	918	3,065
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,197	2,890
Comprehensive income attributable to non-controlling interests	(279)	175

(3) Consolidated Statements of Changes in Net Assets

	Millions of yen Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	8,769	10,904	131,218	(4,536)	146,355		
Changes during period							
Dividends of surplus			(778)		(778		
Profit attributable to owners of parent			897		897		
Purchase of treasury shares				(0)	(0		
Disposal of treasury shares			(0)	0	(
Purchase of shares of consolidated subsidiaries		(548)			(548		
Net changes in items other than shareholders' equity							
Total changes during period	_	(548)	119	0	(429		
Balance at end of period	8,769	10,355	131,337	(4,536)	145,925		

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurement s of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	300	24	(56)	(186)	81	1,957	148,394
Changes during period							
Dividends of surplus							(778)
Profit attributable to owners of parent							897
Purchase of treasury shares							(0)
Disposal of treasury shares							0
Purchase of shares of consolidated subsidiaries							(548)
Net changes in items other than shareholders' equity	2	(94)	(34)	425	299	249	549
Total changes during period	2	(94)	(34)	425	299	249	119
Balance at end of period	303	(70)	(91)	239	381	2,207	148,514

Fiscal 2021					Millions of yen		
	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	8,769	10,355	131,337	(4,536)	145,925		
Changes during period							
Dividends of surplus			(544)		(544)		
Profit attributable to owners of parent			2,567		2,567		
Purchase of treasury shares				(0)	(0)		
Net changes in items other than shareholders' equity							
Total changes during period		_	2,022	(0)	2,021		
Balance at end of period	8,769	10,355	133,359	(4,537)	147,947		

		Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurement s of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	303	(70)	(91)	239	381	2,207	148,514
Changes during period							
Dividends of surplus							(544)
Profit attributable to owners of parent							2,567
Purchase of treasury shares							(0)
Net changes in items other than shareholders' equity	(82)	159	238	7	323	169	492
Total changes during period	(82)	159	238	7	323	169	2,514
Balance at end of period	221	89	147	246	704	2,376	151,028

(4) Consolidated Statements of Cash Flows

	Fiscal 2020	Millions of ye Fiscal 2021	
Cash flows from operating activities		1 13Cal 2021	
Profit before income taxes	1,552	3,896	
Depreciation	3,610	4,125	
Increase (decrease) in allowance for doubtful accounts	140	(10)	
Increase (decrease) in provision for repairs	(73)	34	
Increase (decrease) in provision for business restructuring	(13)	54	
Interest and dividend income	(13) (212)	(200)	
	(212) 394	234	
Interest expenses Loss on retirement of non-current assets	224	183	
Loss (gain) on sale of non-current assets	1	(40)	
Loss (gain) on sale of investment securities	(248)	(100)	
Decrease (increase) in trade receivables	49	(3,433)	
Decrease (increase) in inventories	(1,695)	(5,862)	
Decrease (increase) in accounts receivable - other	(523)	(1,256)	
Increase (decrease) in trade payables	3,183	4,675	
Increase (decrease) in retirement benefit liability	(263)	55	
Decrease (increase) in retirement benefit asset	(285)	(35)	
Increase (decrease) in accrued consumption taxes	(473)	585	
Other, net	182	496	
Subtotal	5,550	3,347	
Interest and dividends received	212	200	
Interest paid	(430)	(219)	
Subsidies received	942	11	
Income taxes paid	(2,089)	(405)	
Net cash provided by (used in) operating activities	4,187	2,934	
Cash flows from investing activities			
Proceeds from sale of non-current assets	1	49	
Purchase of non-current assets	(11,341)	(4,559)	
Proceeds from sale of investment securities	372	163	
Collection of loans receivable from subsidiaries and affiliates	10,000	10,000	
Loan advances to subsidiaries and associates	(10,000)	(10,000)	
Other proceeds	18	19	
Other payments	(33)	(0)	
Net cash provided by (used in) investing activities	(10,982)	(4,326)	
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(2,239)	3,075	
Proceeds from long-term borrowings	1,226	1,442	
Repayments of long-term borrowings	(3,074)	(3,145)	
Proceeds from sale of treasury shares	0	(-, -,	
Purchase of treasury shares	(0)	(0)	
Dividends paid	(778)	(544)	
Dividends paid to non-controlling interests	(20)	(6)	
Net cash provided by (used in) financing activities	(4,885)	821	
Effect of exchange rate change on cash and cash equivalents	(130)	346	
Net increase (decrease) in cash and cash equivalents	(11,811)	(224)	
Cash and cash equivalents at beginning of period	74,432	62,621	