OSAKA STEEL CO.,LTD.

Notice of the 43rd General Meeting of Shareholders

OSAKA STEEL CO.,LTD.

6-1, Doshomachi3-chome, Chuo-ku, Osaka, Japan 541-0045

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(Stock Exchange Code 5449)

June 2, 2021

To Shareholders with Voting Rights:

Taisuke Nomura
Representative Director and President
OSAKA STEEL CO., LTD.

Registered head office: 1-9-3 Minami Okajima, Taisho-ku, Osaka Headquarters: 3-6-1 Doshomachi, Chuo-ku, Osaka

NOTICE OF CONVOCATION OF THE 43RD ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

It is our pleasure to inform you of the 43rd Annual General Meeting of Shareholders of OSAKA STEEL CO., LTD. (the "Company"). The meeting will be held as described below.

In view of the spread of COVID-19 infection, the Company has determined to hold this Annual General Meeting of Shareholders after implementing suitable measures to prevent infection.

Shareholders are requested to exercise their voting rights by post or via the Internet, and refrain from attending this Annual General Meeting of Shareholders in person, wherever possible, regardless of their state of health, in order to prevent the spread of infection.

Please review the attached Reference Documents for the General Meeting of Shareholders, indicate your vote for or against each of the proposals on the enclosed Voting Rights Exercise Form, and return it so that it is received by 5:20 p.m. (Japan time), the end of the Company's business hours, on Wednesday, June 23, 2021.

Thursday, June 24, 2021 at 10:00 a.m. (Japan time) 1. Date and Time:

2. Place: The Company's Meeting Room

1-9-3 Minami Okajima, Taisho-ku, Osaka

The venue is different to the venue used in last years, and attendees are reminded to refer to the map provided on the final page (of Japananese original), and ensure that they come to the correct venue.

3. Meeting Agenda:

- Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's 43rd Fiscal Year (April 1, 2020 - March 31, 2021) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated **Financial Statements**
 - 2. Non-consolidated Financial Statements for the Company's 43rd Fiscal Year (April 1, 2020 - March 31, 2021)

Proposals to be resolved:

Election of Nine (9) Directors **Proposal 1:**

Election of One (1) Audit & Supervisory Board Member **Proposal 2:**

Election of One (1) Substitute Audit & Supervisory Board Member **Proposal 3:**

When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

- Of the documents to be provided with this Notice, Notes to Consolidated Financial Statements of the Consolidated Financial Statements and Notes to Non-consolidated Financial Statements of the Non-consolidated Financial Statements are posted on the Company's website in accordance with the provisions of laws and regulations as well as Article 17 of the Company's Articles of Incorporation, and therefore are not provided in the attachment to this Notice. Furthermore, the Consolidated Financial Statements and Non-consolidated Financial Statements provided in the attachment to this Notice constitute a part of the Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Accounting Auditor and Audit & Supervisory Board Members when preparing the Accounting Audit Report and Audit Report, respectively.
- © Should revisions arise to the Reference Documents for the General Meeting of Shareholders, the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements, the revised versions will be posted on the Company's website.

< Requests to prevent the spread of COVID-19 infection>

- Shareholders are kindly requested to cooperate in wearing masks, disinfecting hands and hands, and measuring the temperature with a non-contact thermometer when visiting the venue.
- Attendees who cannot cooperate in wearing mask, and those deemed to have a fever, those appear to be unwell, and those who have returned from overseas within the 14 days prior to the meeting may be refused entry, and requested to leave.
- Staff at the General Meeting of Shareholders will undergo body temperature measurement, confirm their health condition, and wear masks when attending.
- Fewer seats will be available, due to the necessity to widen the space between seats. For this reason, it may not be possible to admit all attendees to the venue. We ask for your kind understanding.
- The Company's countermeasures may change depending on the spread of infection and announcement made by the government and other authorities up until the day of the General Meeting of Shareholders. Shareholders are requested to check the Company's website for any updates.

The company's website: https://www.osaka-seitetu.co.jp

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Election of Nine (9) Directors

The term of office of all eight (8) current Directors ends at the conclusion of the 43rd General Meeting of Shareholders. The Board of Directors proposes that nine (9) Directors, including three (3) Outside Directors, be elected.

The candidates for Directors are set forth below.

Vai	me (date of birth)	Brief perso	nal history (with material concurrent positions)	Number of shares of the Company owned
		April 1982	Joined NIPPON STEEL CORPORATION (NSC)	
		May 2003	General Manager, Head of Production Scheduling	
			Division, Nagoya Works of NSC	
		April 2011	President of NIPPON STEEL INDIA PRIVATE	
			LIMITED	
		October 2012	President of NIPPON STEEL & SUMITOMO	
			METAL INDIA PRIVATE LIMITED	
		July 2015	Executive Counselor, Global Business	
			Development Sector, Head of Global Business	
			Support Center of NIPPON STEEL & SUMITOMO	
			METAL CORPORATION(NSSMC)	
		April 2017	Executive Officer, Vice Head of Global Business	4,300
			Development of NSSMC	
1	Taisuke Nomura	April 2019	Managing Executive Officer, Vice Head of Global	
1	(November 8,1959)		Business Development of NIPPON STEEL	
			CORPORATION	
		April 2020	Executive Officer of NIPPON STEEL	
			CORPORATION	
			Executive Advisor of the Company	
		June 2020	Representative Director and President	
			of the Company	
			To the present	
			e election as Director Candidate	<u> </u>
			irectors has proposed the re-election of Mr. Taisuke N	
			les that he is well-qualified for the position by his dee	
			he steel business.	owledge and

ame (date of birth)	Brief person	al history (with material concurrent positions)	Number of shares of the Company owner
	April 1982	Joined NIPPON STEEL CORPORATION(NSC)	
	April 2007	General Manager, Head of Shape Division,	
	•	Sakai Works, Head of Environment and Process	
		Research Center, R & D Laboratories of NSC	
	April 2011	Executive Counselor, General Manager, Head of	
		Sakai Works of NSC	
	October 2012	Executive Counselor, General Manager, Head of	
		Sakai Works of NIPPON STEEL & SUMITOMO	
		METAL CORPORATION(NSSMC)	
	April 2014	Executive Counselor, General Manager, Head	
	•	of Rail, Shape & Spiral pipe Technology Division,	
		Construction Products Unit of NSSMC	
	April 2016	Advisor of the Company	
	June 2016	Director, General Manager, Purchasing	
		Division, Production & Technical Control	
		Division, Product Planning Division, responsible	
		for Matters specially appointed by the	
		President of the Company	
	September 2016	Director, General Manager, Head of	
	1.01	Nishi-Nihon Kumamoto Works,	
		Head of Recycling Business Promotion Division,	10.400
		Nishi-Nihon Kumamoto Works of the Company	10,400
	April 2017	Managing Director, General Manager,	
Kazuo Fujita		Head of Osaka Unit, Head of Osaka Unit Sakai	
(May 30,1957)		Works, assistant to CLO for Matters related to	
		Education of the Company	
	July 2018	Managing Director, General Manager,	
		Head of Osaka Unit, S Project Team Leader,	
		assistant to CLO for Matters related to	
		Education of the Company	
	April 2019	Managing Director, General Manager,	
	1	Head of Osaka Unit, Head of Osaka Unit Okajima	
		Works, S Project Team Leader, assistant to CLO	
		for Matters related to Education of the Company	
	June 2019	Managing Director, General Manager,	
		Head of Osaka Unit, Head of Osaka Unit Okajima	
		Works, S Project Team Leader of the Company	
	April 2021	Managing Director, General Manager,	
		Head of Osaka Unit, Head of Osaka Unit Okajima	
		Works of the Company	
		To the present	
		election as Director Candidate	<u> </u>
		rectors has proposed the re-election of Mr. Kazuo Fu	
		es that he is well-qualified for the position by his exc	
		g technology and supervising manufacturing plants y his ample business knowledge and experience in th	
	Company, and by	y mo ampie business knowledge and experience in th	ie steer busiliess.

Nan	ne (date of birth)	Brief person	Brief personal history (with material concurrent positions)	
		April 1983 January 2007	Joined NIPPON STEEL CORPORATION (NSC) General Manager, Head of Rail, Shape & Spiral pipe Technology Department, Construction Products Marketing Division, Construction Products Unit of NSC	
		April 2012	Executive Counselor, General Manager, Production & Technical Control Division, International Business Development Division	
		June 2012	of the Company Executive Officer, General Manager, Production & Technical Control Division, International Business Development Division	
		November 2012	of the Company Executive Officer, General Manager, Head of Product Planning Division, International Business Development Division	
		June 2014	of the Company Senior Executive Officer, General Manager, Head of Product Planning Division, International Business Development Division	
		April 2016	of the Company Senior Executive Officer, General Manager, Head of Osaka Okajima Works, Head of Product Planning Division,	9,900
3	Teruyuki Wakatsuki (March 2,1959)	April 2017	International Business Development Division of the Company Senior Executive Officer, General Manager, Head of Osaka Unit Okajima Works, Head of Product Planning Division, International Business Development Division	
		June 2017	of the Company Director, General Manager, Head of Osaka Unit Okajima Works, Head of Product Planning Division	
		June 2018	of the Company Director, General Manager, Head of Product Planning Division	
		June 2020	of the Company Managing Director, General Manager, Head of Product Planning Division of the Company To the present	
		The Board of Dir Director because performance in t	election as Director Candidate rectors has proposed the re-election of Mr. Teruyuk it decides that he is well-qualified for the position the field of planning products and supervising manu- boany, and by his ample business knowledge and exp	by his excellent afacturing plants since

Na	me (date of birth)	Brief perso	nal history (with material concurrent positions)	Number of shares of the Company owned
4	Kazuo Imanaka (August 4,1962)	April 1985 July 2011 October 2012 April 2014 April 2017 April 2020 June 2020	Joined NIPPON STEEL CORPORATION (NSC) General Manager, Head of Electrical Steel Sheet Division, Hirohata Works of NSC General Manager, Head of Electrical Steel Sheet Division, Hirohata Works of NIPPON STEEL & SUMITOMO METAL CORPORATION(NSSMC) General Manager, Head of Tin Mill Products Division, Hirohata Works of NSSMC Executive Vice President of JCAPCPL Executive Officer, General Manager, Head of Production & Technical Control Division, Head of Purchasing Division of the Company Director, General Manager, Head of Production & Technical Control Division, Head of Purchasing Division, responsible for Matters related to Safety & Environment, Plant Engineering of the Company To the present	1,400
		The Board of D because it decide the field of super	e election as Director Candidate directors has proposed the re-election of Mr. Kazuo In eles that he is well-qualified for the position by his excervising manufacturing plants, and by his ample bus experience in the steel business.	cellent performance in

Na	me (date of birth)	Brief pers	onal history (with material concurrent positions)	Number of shares of the Company owned
5	Fumiaki Osaki (March 8,1968)	April 1990 April 2014 April 2016 April 2019 April 2021	Joined NIPPON STEEL CORPORATION General Manager, Head of General Administration Division, Muroran Works of NIPPON STEEL & SUMITOMO METAL CORPORATION(NSSMC) General Manager, Head of Bar & Wire Rod Marketing Division, Bar & Wire Rod Unit of NSSMC General Manager, Head of Corporate Planning Divishion of NIPPON STEEL CORPORATION Executive Officer, responsible for Matters related to Marketing, Head of Sales Logistics Planning Division, Head of Oversea Sales Division, Head of Marketing Branch of the Company To the present	0
		The Board of I because it dec	ne election as Director Candidate Directors has proposes the new election of Mr. Fumiak ides that he is well-qualified for the position by his excarketing, and by his ample business knowledge and exp	ellent performance in

Na	me (date of birth)	Brief pers	onal history (with material concurrent positions)	Number of shares of the Company owned
6	Hiroshi Matsuda (February 26,1969)	April 1992 April 2017 April 2019 April 2020 May 2021	Joined NIPPON STEEL CORPORATION General Manager, Head of General Administration Division, Nagoya Works of NIPPON STEEL & SUMITOMO METAL CORPORATION(NSSMC) Chief Manager, General Administration Division, Business Process Innovation Division of NIPPON STEEL CORPORATION General Manager, Group Companies Planning Division of NIPPON STEEL CORPORATION Executive Officer, assistant to Director for Matters related to Corporate Planning and General Administration and Accounting & Finance and Group Companies Planning of the Company To the present	0
		The Board of I Director becau performance is	ne election as Director Candidate Directors has proposes the new election of Mr. Hiroshi use it decides that he is well-qualified for the position be note that he field of general affairs, and by his ample business the steel business.	y his excellent

Na	me (date of birth)	Brief person	al history (with material concurrent positions)	Number of shares of the Company owned
		April 1979 April 2006	Joined MITSUI & CO., LTD. General Manager, Head of Energy Business Division of MITSUI & CO., LTD.	
		April 2010	Executive Officer, General Manager, Head of Human Resources & General Administration Division of MITSUI & CO., LTD.	
		April 2013	Managing Executive Officer, Chief Operating Officer of EMEA (Europe, the Middle East and Africa) Business Unit of MITSUI & CO., LTD. President of Mitsui & Co. Europe PLC	
		April 2015	Senior Managing Executive Officer, Chief Operating Officer of EMEA (Europe, the Middle East and Africa) Business Unit of MITSUI & CO., LTD. President of Mitsui & Co. Europe PLC	0
		April 2016	Advisor of MITSUI & CO., LTD.	
		May 2016	International Senior Advisor of Kreab Worldwide AB	
7	Hironobu Ishikawa (December 4,1954)		Outside Director of the Company Outside Director of Pasona Group Inc. To the present	
		International	current positions] Senior Advisor, Kreab Worldwide AB ctor, Pasona Group Inc.	
	The Board of Di Outside Directo contributing to business knowle experience in co In addition, if h candidates and officer personne Since his appoir		election as Outside Director Candidate and an outline rectors has proposed the re-election of Mr. Hironobuse because it decides that he is well-qualified for the strengthening corporate governance of the Company dge that he accumulated at other company for man reporate management from his global viewpoint. It is appointed, he will be appropriately involved in the officer compensation from an objective and neutral stand compensation meeting. It is an Outside Director of the Company, Mr. in such position for Three (3) years at the conclusion eholders.	a Ishikawa as an position by his y, and by his ample y years and his he selection of officer standpoint at the Hironobu Ishikawa

Na	me (date of birth)	Brief perse	onal history (with material concurrent positions)	Number of shares of the Company owned
8	Shinya Matsuzawa	-	Joined SHIONOGI & CO., LTD. General Manager, Head of Legal Affairs Division of SHIONOGI & CO., LTD. Executive Officer, General Manager, Head of Legal Affairs Division of SHIONOGI & CO., LTD. General Manager, Head of Legal Affairs Division of SHIONOGI & CO., LTD. Advisor, Legal Affairs Division of SHIONOGI & CO., LTD. Outside Director of the Company To the present ncurrent positions] gal Affairs Division, SHIONOGI & CO., LTD.	0
		Reasons for the election as Outside Director Candidate and an outline of his exp The Board of Directors has proposed the re-election of Mr. Shinya Matsuzawa at Outside Director because it decides that he is well-qualified for the position by h contributing to strengthening corporate governance of the Company, and by his business knowledge that he accumulated at other companies for many years and experience in corporate legal affairs. In addition, if he is appointed, he will be appropriately involved in the selection of candidates and officer compensation from an objective and neutral standpoint at officer personnel and compensation meeting. Since his appointment as an Outside Director of the Company, Mr. Shinya Mats will have served in such position for Two (2) year at the conclusion of this Gener Meeting of Shareholders.		atsuzawa as an position by his , and by his ample ny years and his are selection of officer tandpoint at the Shinya Matsuzawa

Naı	me (date of birth)	Brief perso	onal history (with material concurrent positions)	Number of shares of the Company owned
9	Mitsuhiro Sato (March 16,1956)		Joined TAKENAKA CORPORATION Head of Construction Engineering Department of TAKENAKA CORPORATION Head of Quality Supervision Department of TAKENAKA CORPORATION Manager, Head of Supervision Department of TAKENAKA CORPORATION Manager, Head of Audit Department of TAKENAKA CORPORATION Manager, Head of Audit Department of TAKENAKA CORPORATION Auditor of TAKENAKA CORPORATION Retired To the present e election as Outside Director Candidate and an outling Directors has proposed the new election of Mr. Mitsuhi	_
		strengthening knowledge tha corporate man. In addition, if l candidates and	se it decides that he is well-qualified for the position be corporate governance of the Company, and by his amp the accumulated at other companies for many years agaement from a global perspective. The is appointed, he will be appropriately involved in the officer compensation from an objective and neutral stelland compensation meeting.	ole business and his experience in e selection of officer

(Notes)

- 1. There is no special interest between each of these candidates and the Company.
- 2. Mr. Hironobu Ishikawa is a candidate for an Outside Director.

The Company has already filed Mr. Hironobu Ishikawa as an "independent director/auditor" with Tokyo Stock Exchange, Inc.

Pursuant to the provisions of the Article 427, Paragraph 1 of the Companies Act and Article 27, Paragraph 2 of the Articles of Incorporation of the Company, the Company has concluded an agreement with Mr. Hironobu Ishikawa that limits his liability to the amount stipulated by laws and regulations, in the case of neglecting his duties.

3. Mr. Shinya Matsuzawa is a candidate for an Outside Director.

The Company has already filed Mr. Shinya Matsuzawa as an "independent director/auditor" with Tokyo Stock Exchange, Inc.

Pursuant to the provisions of the Article 427, Paragraph 1 of the Companies Act and Article 27, Paragraph 2 of the Articles of Incorporation of the Company, the Company has concluded an agreement with Mr. Shinya Matsuzawa that limits his liability to the amount stipulated by laws and regulations, in the case of neglecting his duties.

4. Mr. Mitsuhiro Sato is a candidate for an Outside Director.

The Company is to file Mr. Mitsuhiro Sato as an "independent director/auditor" with Tokyo Stock Exchange, Inc.

Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act and Article 27, Paragraph 2 of the Articles of Incorporation of the Company, subject to the approval of original proposal, submitted as Item 1, the Company is to conclude an agreement with Mr. Mitsuhiro Sato that limits his liability to the amount stipulated by laws and regulations, in the case of neglecting his duties.

Proposal 2: Election of One (1) Audit & Supervisory Board Member

The term of office of Audit & Supervisory Board Member Mr. Tsutomu Sakurai ends at the conclusion of the 43rd General Meeting of Shareholders. The Board of Directors proposes that One (1) Audit & Supervisory Board Member be elected.

The submission of this proposal has been consented to by the Audit & Supervisory Board.

The candidate for Audit & Supervisory Board Member is set forth below.

Name (date of birth)	Brief pers	sonal history (with material concurrent positions)	Number of shares o the Company owned
	April 1984 July 2005	Joined NIPPON STEEL CORPORATION (NSC) General Manager, Plant & Machinery Department I , Plant & Environment Department,	
	July 2006	Engineering Division of NSC General Manager, Head of Plant & Machinery Project I, Plant & Machinery Department of	
	July 2007	Nippon Steel Engineering Co., Ltd. General Manager, Head of Plant & Machinery Department I of Nippon Steel Engineering	
	July 2008	Co., Ltd. General Manager, Head of Plant & Machinery Engineering Department I of Nippon Steel Engineering Co., Ltd.	
	April 2010	Executive Officer, Head of Business Process Innovation Department of Nippon Steel Engineering Co., Ltd.	
	April 2011	Executive Officer, Head of Technical Planning & Administration Department of Nippon Steel Engineering Co., Ltd.	0
Hiroshi Shiraishi	April 2012	Executive Officer, Head of Engineering Development Division of Nippon Steel Engineering Co., Ltd.	v
(April 29,1959)	April 2013	Executive Officer, Head of Plant & Machinery Department of Nippon Steel Engineering Co., Ltd.	
	April 2015	Managing Executive Officer, Head of Plant & Machinery Department of Nippon Steel Engineering Co., Ltd.	
	June 2015	Director, Managing Executive Officer, Head of Plant & Machinery Department of Nippon Steel Engineering Co., Ltd.	
	April 2017	Representative Director and President of NIPPON STEEL PLANT DESIGNING	
	April 2021	CORPORATION Permanent Advisor of NIPPON STEEL ENGINEERING CO., LTD. To the present	
	The Board of	ne election as Audit & Supervisory Board Member Cand Directors has proposed the new election of Mr. Hiroshi y Board Member because it decides that he is well-qual	Shiraishi as an Aud
	by has a weal	th of business knowledge, technical knowledge, and xpe ed through many years of work experience in the engin	erience as a corpora

(Notes)

- 1. There is no special interest between Mr. Hiroshi Shiraishi and the Company.
- 2. Hiroshi Shiraishi has served as an executive officer of Nippon Steel Engineering Co., Ltd., a subsidiary of the parent company Nippon Steel Corporation, for a part of the past 10 years.
- 3. The Company is to file Mr. Hiroshi Shiraishi as an "independent director/auditor" with Tokyo

Stock Exchange, Inc. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act and Article 37, Paragraph 2 of the Articles of Incorporation of the Company, the Company has concluded an agreement with Mr. Hiroshi Shiraishi that limits his liability to the amount stipulated by laws and regulations, in the case of neglecting his duties.

Proposal 3: Election One (1) Substitute Audit & Supervisory Board Member

To prepare for a contingency in which the Company does not have the number of Audit & Supervisory Board Members required by laws and regulations, the Board of Directors proposes that one (1) Substitute Audit & Supervisory Board Member be elected.

The effectiveness of the election under this Proposal may be cancelled based on resolution of the Board of Directors, provided such cancellation is done prior to the assumption of office and with the consent of the Audit & Supervisory Board.

The submission of this proposal has been consented to by the Audit & Supervisory Board.

The candidate for Substitute Audit & Supervisory Board Member is set forth below.

Name (date of birth)	Brief pers	sonal history (with material concurrent positions)	Number of shares of the Company owned
Tatsuji Kishimoto (June 16,1960)	Represe Outside	Registered as attorney (Osaka Bar Association) Joined Norio Kodama Legal Office (current Shinsei Sougou Law Office) Partner, Shinsei Sougou Law Office Member of Conciliation Committee, Osaka Family Court Specially Appointed Professor, Graduate school of Kansai University, School of Accountancy Mediator, Non-Profit Organization, Financial Instruments Mediation Assistance Center Outside Audit & Supervisory Board Member of CHARLE CO., LTD. Part-time Lecturer, Graduate school of Kansai University, School of Accountancy Representative, Shinsei Sougou Law Office To the present oncurrent positions] Intative, Shinsei Sougou Law Office Audit & Supervisory Board Member, E CO., LTD.	0
	Candidate The Board of Audit & Supe position by hi viewpoint, an notwithstand	Directors has proposed the election of Mr. Tatsuji Kis rvisory Board Member because it decides that he is we capability to perform his duties by appropriate action do by his ample experience and expert knowledge as a large the fact that he does not have experience participate other than as an Outside Audit & Supervisory Board	himoto as an Outside ell-qualified for the n from objective lawyer, ating corporate

(Notes)

- 1. There is no special interest between Mr. Tatsuji Kishimoto and the Company.
- 2. Mr.Tatsuji Kishimoto is a candidate for a Substitute Outside Audit & Supervisory Board Member.

Mr. Tatsuji Kishimoto fulfills the requirements for an "independent director/auditor" stipulated by Tokyo Stock Exchange, Inc.

Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act and Article 37, Paragraph 2 of the Articles of Incorporation of the Company, subject to the approval of original proposal, submitted as Item 4 and his appointment as an Outside Audit & Supervisory Board Member, the Company is to conclude an agreement with Mr. Tatsuji Kishimoto that limits his liability to the amount stipulated by laws and regulations, in the case of neglecting his duties.